



# BEAVERTON COMMUNITY VISION PLAN

February 2016





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## Welcome!

February 2016

It is my great pleasure to introduce the five-year update to our very successful Beaverton Community Vision. I don't think anyone could have imagined the impact the visioning program would come to have when we first started asking people how they'd like to see our community evolve. The international celebration, focus on downtown revitalization and new cultural inclusion program are just a few of the many things we enjoy in Beaverton today that were born from our original vision outreach efforts.



*Mayor Denny Doyle*

In retrospect, the success of visioning boils down to a very simple recipe. We ask thousands of people how Beaverton can be even better, turn their priorities into actions, recruit other willing community organizations to help us implement them and then hold ourselves accountable for our promises. In fact, here at the city, we require all our departments to show how their work plans and budget requests connect back to our own vision implementation responsibilities.

I'm proud of the structure we've built, as well as the follow through and many tangible accomplishments. But, more importantly, I'm inspired by all of the people who have participated along the way. Beaverton is a better place today, thanks to the thousands of people who have shared their aspirations for our future, the volunteers who never cease to ensure those voices are heard and, of course, the growing legion of community partners that make it all happen. All of that is why Beaverton really does represent "The Best of Oregon."

I'm excited to get started on our new vision action plan. While some of the 100+ actions have carried over from the original vision, there are also many new ideas. Please read on to learn about the full range of vision proposals and the community organizations who will be leading their implementation. As always, if you'd like to get involved in keeping Beaverton great, we'd love to welcome you to the cause.

Mayor Denny Doyle

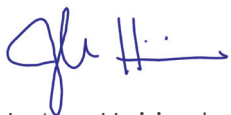
# Message from the Chair

When the Visioning Advisory Committee (VAC) started planning for this year-five vision action plan update, we challenged ourselves to go big. Our goal: to surpass the level of public engagement achieved during the original visioning process, which reached 5,000 people and generated 6,500 ideas and suggestions. And, we wanted to do it in half the time. I am proud to report we succeeded on both fronts by directly involving 5,751 people and collecting 7,722 community ideas over six months of intensive outreach. People participated in a variety of visioning activities, including:

- 72 community meetings and events
- Online and telephone surveys
- Online forums
- Vision text line
- Idea card boxes placed at public locations
- Engagement and document translation in seven languages

Most of our engagement was conducted peer-to-peer, with volunteer members of the VAC connecting with neighbors at the Beaverton Farmers Market, the Beaverton International Celebration, local businesses and many other meetings, events gathering spots. For the VAC, these personal connections are the most rewarding part of the visioning program. We appreciate the willingness of our fellow residents to share their personal visions for Beaverton, and always come away with a better understanding of what makes Beaverton special.

The VAC will continue to oversee this process to ensure accountability, and we will continue to organize community building activities that bring Beaverton together. In the end, we're all volunteering for the city because we want to make our city even better and, working together, we can make it happen.



JaAnn Hoisington, VAC Chair



JaAnn Hoisington  
VAC Chair



VAC volunteers at community events



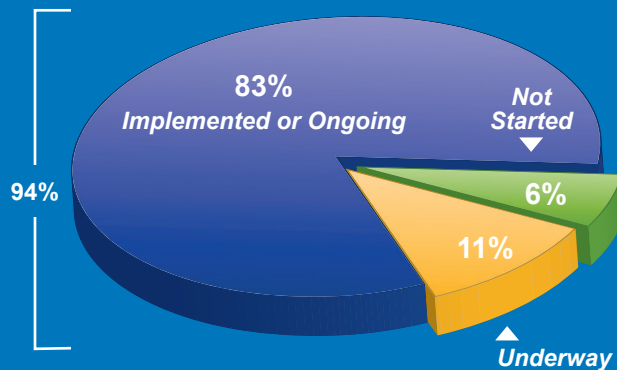
Every idea people shared helped inform the vision plan

# ABOUT THE BEAVERTON COMMUNITY VISION



Beaverton Community Vision has won national and regional awards

## Vision Progress through 2015



94% of the actions from the 2010 plan are implemented, ongoing, or underway

The original Beaverton Community Vision was developed over a multi-year period culminating in its adoption in 2010. More than 5,000 people participated in the first public engagement phase representing a broad cross-section of community interests and backgrounds. Their suggestions were organized into five major goal areas and teams of citizens and topical experts were assembled to convert community input into concrete action proposals for a final round of community review and prioritization. The highest-

scoring actions were then presented to potential partners for consideration.

Ultimately, 115 actions were adopted by 61 local organizations and, in the span of five years, implemented as one-time projects or ongoing programs. Beaverton Community Vision was honored with two awards in 2011: International Association for Public Participation Cascades Chapter *Public Involvement Project of the Year*; and City-County Communications and Marketing Association *Award of Excellence in Community Visioning*.

## Living Document

The vision was intentionally designed to be renewable. While the Vision and five goal areas outline community aspirations for a twenty-year horizon, the action plan is structured to ensure success incrementally. Every five to ten years, the VAC conducts an action plan update. This approach ensures the pursuit of vision goals includes input from

new residents and partners and incorporates evolving technology over time. Equally important, it helps “restock” the action plan as other projects and programs are completed. The update approach to engagement is consistent with the original visioning public involvement program.



# Visioning Advisory Committee

The Visioning Advisory Committee, or VAC, is comprised of 13 volunteers plus alternate members. The VAC fulfills two crucial roles.

1. During action plan updates, the VAC serves as public involvement convener. It works to ensure broad community representation in the outreach phase, and accurate reflection of community suggestions in the action development phase.
2. During implementation years, between updates, the VAC acts in an oversight capacity. It gathers updates from vision partners, provides status reports to the community and assists partners when they face obstacles.



2015 Visioning Advisory Committee working on draft plan language

## VISIONING ADVISORY COMMITTEE MEMBERS

JaAnn Hoisington, Chair  
Mandeep Bawa  
Danielle Bedford  
Jennifer Browning  
Meng Chen  
Stephanie Cooke  
James Gregory  
Cameron Irtifa  
Bill Kanable  
Ali Kavianian  
Michael Riedel, Vice-Chair  
Linda Rose  
Dr. Saurabh Thosar  
Erin Doehring (Alternate)  
Sue Pike (Alternate)

# VISION STATEMENT

## OUR VISION

*If Oregon is a place for dreamers, Beaverton is the city where dreams come to life. Community-supported investments in transportation, infrastructure and sustainable development have created a dynamic economy offering a wide range of opportunities for entrepreneurs and the workforce alike. This economic success in turn supports state-of-the art education and public service systems, and has fueled the revitalization of key city blocks.*

*By actively engaging residents, city leaders manage growth to protect Beaverton's environmental assets and quality of life. Neighborhoods, schools, employment and recreation centers are linked by a safe and efficient transit system and a world-class pedestrian and bicycle network.*

*The city's focus on compact urban development promotes the preservation and restoration of critical natural areas while also directing development to major activity centers. As the central hub in this network, downtown has emerged as a regional destination for shopping, entertainment, culture and the arts.*

*Yet, even as the city grows and evolves, Beaverton remains true to its origins: a safe and welcoming community that honors its heritage and affords all residents an opportunity for social, economic and personal growth regardless of their age, origin or individual dream.*

## VISION GOAL AREAS

The Beaverton Community vision has five goal areas:

- Build Community
- Vibrant Downtown
- Improve Mobility
- Public Services
- Enhance Livability

Each goal area contains a series of “targets” that our community aspired to achieve as part of the goal, and abbreviated “actions”, the ways we will strive to fulfill those promises. The full version of each action can be viewed in the action plan appendix. In all, 104 specific projects and programs have been identified for implementation.

## BUILD COMMUNITY

Our vision for building a friendly and welcoming community...

Beaverton is a vibrant, inter-connected city where residents take pride in a unique sense of place. People of all ages, from all walks of life, choose to call Beaverton home because they feel welcome, engaged and heard. Distinct gateways, public art and integrated pathways connect the city physically, while active neighborhoods, inter-cultural activities and a range of year-round events ensure it remains linked socially. In Beaverton, there is a deep appreciation for the people and cultures who came before, and a sustained investment in those who will help shape what it is to become.

### COMMUNITY CLEAN UP DAYS (#10)

Organize community clean-up days and programs, and extend activity to neighborhoods.





# BUILD COMMUNITY

## BUILD COMMUNITY ACTION PARTNERS



### NIGHT MARKET (#8)

Expand the city's successful night market to feature unique crafts, foods, and entertainment reflective of Beaverton's rich cultural diversity.



### SUPPORT FOOD CARTS (#9)

Support food cart expansion in Beaverton.



### ARTS, MURALS AND LANDSCAPING TO BEAUTIFY BEAVERTON (#13)

Beautify the city with arts, murals and improved landscaping.

- Asian Pacific American Chamber of Commerce
- Beaverton Committee for Community Involvement
- Beaverton Area Chamber of Commerce
- Beaverton City Library
- Beaverton Farmers Market
- Center for Intercultural Organizing
- City of Beaverton
- Diversity Advisory Board
- German International School
- Habitat for Humanity
- Hands On Greater Portland
- New Seasons Market
- OSU Extension Services
- SOLVE
- Tualatin Hills Park and Recreation District
- Vision Action Network



# PUBLIC SERVICES

## Our vision for delivering quality public services...

In Beaverton, community members benefit from and participate in a dynamic public services system. The city's community policing model involves residents in safety planning and execution to create geographically and culturally-appropriate programs and solutions. Beaverton schools leverage outside resources and passionate volunteers to ensure every student is afforded an opportunity to succeed, regardless of ability. Library programs and facilities expand learning opportunities and strengthen connections across generations and cultures.

Seniors are fully-integrated and an active part of the community. First-rate care facilities, activity centers and wellness programs ensure the aging population remains healthy and connected. People in need have one-stop access to assistance and resources through a state-of-the-art service center and information hotline. Homelessness has been eradicated through a combination of transitional housing and workforce training. City government is transparent, collaborative and efficient. Community investments are guided by a clear set of priorities, and critical information is easily-accessible to all.

### **SUPPORT FOR PROACTIVE CRIMINAL JUSTICE INITIATIVES (#18)**

Continue to expand proactive public safety programs such as Beaverton B-SOBR program.



**PROVIDE EARLY-LEARNING RESOURCES THROUGH LIBRARY (#38)**



# PUBLIC SERVICES

## PUBLIC SERVICES ACTION PARTNERS



### EXPAND LIBRARY FUNCTIONS, SERVICES & EVENTS (#39)



### ADOPT MEASURES TO REDUCE AND PREVENT HOMELESSNESS (#34)

As Mayor Denny Doyle stated in his 2016 State of the City address, Beaverton needs to work with partners to develop some prioritized actions we can take immediately to help on this issue.



### EXPAND SCHOOL-BASED HEALTH CLINICS DISTRICT WIDE (#40)

Build on Beaverton School District's partnership with Virginia Garcia to expand the school-based health clinics throughout the district.

- Association for the Advancement of Retired Persons
- Beaverton City Library
- Beaverton Council on Aging
- Beaverton Education Foundation
- Beaverton Police Department
- Beaverton Police Activities League
- Beaverton School District
- Beaverton School District Title X
- City of Beaverton
- Ecumenical Ministries of Oregon Second Home
- Elsie Stuhr Center
- Habitat for Humanity
- Mayor's Youth Advisory Board
- New Seasons Market
- Portland Community College
- Ride Connection
- Tualatin Hills Park and Recreation District
- TriMet
- Tualatin Valley Fire and Rescue
- Virginia Garcia
- Washington County Disability, Aging, and Veteran Services
- Washington County Housing Services
- Washington County Project Homeless Connect



# IMPROVE MOBILITY

## Our vision for improving mobility...

Beaverton plays an active role in metro-wide transportation solutions planning. Over the years, regional investments in technology and alternative transportation have reduced congestion on major roadways. Within city limits, Beaverton has enhanced road system capacity and implemented tailored traffic flow solutions at major intersections. The city has also executed critical safety improvements, including pedestrian-friendly intersection and mid-block crossings, better access to public transit facilities and an extended sidewalk system.

Beaverton has responded to increasing public demand for safe, alternative mobility options by assembling the region's finest network of bicycle and pedestrian trails. Exclusive bike paths and a "last mile" shuttle system have been established to better connect population and employment centers. Alternative transportation use continues to grow, as access becomes easier and new options are brought online, including a robust ride sharing system and strategically-located electric vehicle charging stations.

### COMMUNITY BIKE RIDES (#56)

Host events to promote bicycle use and familiarity with the bike system.



### PATHS AND TRAILS (#50)

Work with THPRD to expand local paths and trails, add amenities and build connections to key destinations.



# IMPROVE MOBILITY

## IMPROVE MOBILITY ACTION PARTNERS



### TRANSIT TRANSFER TIMING AND FREQUENCY (#59)

Improve transit transfer timing and frequency, and expand route coverage to large residential areas and employment centers.

- Beaverton Police Department
- Beaverton School District
- Bicycle Advisory Committee
- City of Beaverton
- Neighborhood Association Committees
- Oregon Department of Transportation
- Ride Connection
- TriMet
- Tualatin Hills Park and Recreation District
- Washington County Transportation
- Westside Transportation Alliance



### PROACTIVE STREET MAINTENANCE AND REPAIR (#45)

Continue to operate a proactive street maintenance and repair program.







#### HELP SMALL BUSINESSES SUCCEED (#68)

Create targeted support strategies to help small and existing businesses succeed as downtown grows and property values increase.

# VIBRANT DOWNTOWN

## Our vision for downtown Beaverton...

Downtown serves as the economic, social and cultural heart of Beaverton. A clearly-defined city center has been established through a phased redevelopment effort involving property owners, business partners and the broader community. Within the city center, several unique mini-districts provide destination retail and entertainment, boutique business opportunities and a mix of community gathering places. Each district is linked to the other through consistent design, street signs and art; and to surrounding residential areas by protected pathways, pocket parks and open spaces.

Easy transit access and convenient parking enable visitors of all ages, and from far and near, to attend year-round activities and events anchored by a new performing arts center and expanded farmers' market. Nationally, downtown Beaverton is recognized as the leading model for generating economic prosperity through the use of green technology and building practices.



#### INCREASE DOWNTOWN HOUSING OPTIONS (#70)

Add a variety of downtown housing options, with an emphasis on transit-oriented design, to increase mixed-use vibrancy.



# VIBRANT DOWNTOWN

## VIBRANT DOWNTOWN ACTION PARTNERS



### SPACE FOR LOCAL MUSIC AND ARTISTIC PERFORMANCES (#72)

Create space for small-scale music and art performances (band shell, amphitheater, plazas).

### BENCHES, RESTROOMS, BIKE RACKS, AND FOUNTAINS (#63)

Add benches, restrooms, bike racks and drinking fountains to key locations downtown as feasible.



- Beaverton Area Chamber of Commerce
- Beaverton Downtown Association
- Beaverton Urban Renewal Agency
- Bicycle Advisory Committee
- City of Beaverton
- Small Business Administration
- Urban Renewal Advisory Committee
- Washington County Visitors Association
- Westside Transportation Alliance





# ENHANCE LIVABILITY

## Our vision for a livable community...

Beaverton has become one of the most livable communities in the nation, thanks to a cutting-edge civic plan, a range of housing options and a commitment to sustainability. The city has established an effective balance between growth and open space by actively involving residents and development partners in community planning. Strategic investments in green technologies, expanded recycling capacity and smart-grid development have reduced the city's carbon footprint and enabled the community to do more with less.



### WATER BASED PLAY (#86)

Create water-based play destinations focused on youth.



### AFFORDABLE HOUSING (#102)

Integrate affordable housing into diverse area neighborhoods (as opposed to clustering) and develop strategies to facilitate micro-housing on existing home lots.



# ENHANCE LIVABILITY

The community values and participates in the maintenance of the city's greenways, dynamic park system and pedestrian and bike path network. Community gardens provide educational opportunities for youth, and food for the hungry. Community clean-up days, a robust urban tree program and an active waterway preservation program all contribute to making Beaverton one of the cleanest, greenest cities in the region. At the same time, the city has established a reputation as a great place to work and do business, with incentives for community-supported businesses and streamlined permitting among the many tools the city offers to foster economic opportunity and prosperity.

## FOSTER INNOVATION (#95)

Foster a culture of innovation and entrepreneurship by expanding business incubators, accelerators and investor groups.



## INTERNSHIPS AND APPRENTICESHIPS (#96)

Promote participation in the Business Education Compact, PCC Future Connect and similar public-private education programs that provide internships, pre-apprenticeships and career pathway options for kids interested in higher education and skilled-trades.

# ENHANCE LIVABILITY ACTION PARTNERS

- Asian Pacific American Chamber of Commerce
- Beaverton Area Chamber of Commerce
- Beaverton City Library
- Beaverton Round Executive Suites
- Beaverton School District
- Beaverton Urban Renewal Agency
- Best HQ
- Bicycle Advisory Committee
- City of Beaverton
- Clean Water Services
- Community Partners for Affordable Housing
- Micro Enterprise Services of Oregon
- New Seasons Market
- Oregon Technology Business Center
- Portland Community College
- Portland General Electric
- SOLVE
- TriMet
- Tualatin Hills Park and Recreation District
- Tualatin Riverkeepers
- Urban Renewal Advisory Committee
- Westside Transportation Alliance
- Worksystems, Inc.



Since the original action plan was adopted in 2010, an amazing amount of activity was inspired by the community vision. The action plan helped the city and partners focus on community priorities and deliver transformative results. On these pages, we celebrate just some of the steps the community took to make the original community vision come to life. There are more exciting accomplishments than we could highlight in this space – but it gives you a sense of the power of the community vision to bring people together to work collectively to make great things happen.

Thank you, Beaverton, for your support and your great work!

# VISIONING SUCCESS STORIES



## ANNUAL INTERNATIONAL FESTIVAL

The idea for the city's international festival came from the community vision. This idea was tremendously popular and the city of Beaverton and THPRD worked together to incorporate this annual celebration into THPRD's Party in the Park. Today, the festival is planning its sixth celebration and hosts on average about 5,000 participants annually.

## IMPROVE TRAFFIC FLOW AROUND BUS STOPS

TriMet has worked to improve traffic flow around bus stops by adding pullouts and worked with community partners to install benches.



## MULTICULTURAL PROJECTS AND PROGRAMS

Inspired by the enthusiasm in the community vision, the city of Beaverton launched a cultural inclusion program. Since the first plan was adopted, this program has started a volunteer-led Diversity Advisory Board, created a diversity, equity, and inclusion plan for the city, and received a National League of Cities Diversity Award for their groundbreaking work. Additional accomplishments include passage of city purchasing policy work supporting minority and women-owned emerging small businesses, a citywide language access policy, establishment of a leadership development training program for immigrant and refugee community members called BOLD, and much more.





## BEAUTIFY ENTRY POINTS AND PATHWAYS / CREATE A LOOK AND FEEL FOR DOWNTOWN

The community vision inspired a wealth of activity around stimulating the city's downtown core. The city undertook intense planning processes for the downtown including the Beaverton Civic Plan and the Beaverton Creekside Plan. One of the key ideas people shared in the vision was a desire to see more unification and promotion of the city through a downtown pathway finding system. As a result, the city installed the first phase of wayfinding signs for the south of Farmington portion of downtown to help pedestrians find key tourist and civic destinations.



## EXPAND FARMERS MARKET

The Beaverton Farmers Market is considered the heart of Beaverton's downtown through the summer. At the time of the original community vision, the public asked for the market to be expanded. Vision volunteers took this information to the market and asked them to consider expanding operations to other times of the year...leading to the creation of the wildly popular harvest and winter markets. Today, the market has become known as the place to be throughout the year.



## REDEVELOPMENT INCENTIVES

The community support for downtown revitalization in the vision led to the city placing two ballot measures before city voters to pass a \$150 million urban renewal plan. The city also lobbied the state to create enterprise zones and bring more business incentives to the downtown. The city expanded the storefront improvement grant program offering more incentives for design and tenant improvements.

## UTILIZE SMART SIGNALS / IMPROVE INTERSECTION TIMING

The city and county have both invested in enhancing signal design and coordination with smart signals installed throughout major parts of the city.



## MARKET AND PROMOTE THE DOWNTOWN

The city worked with downtown property and business owners and, through the excitement of the community vision, was able to inspire a group to come together to form the Beaverton Downtown Association (BDA). The city had been without a downtown association for more than 20 years. The BDA is a non-profit organization that is affiliated with the Oregon Main Street Program and was recently honored with the Transforming Downtown designation.



# VISIONING SUCCESS STORIES



## EXPAND LIBRARY SERVICES

The city opened the Beaverton Branch Library at Murray Scholls in 2010. In 2015, the library expanded to add 5,000 additional square feet and a dedicated children's space. The library has also increased classes and children's programming.

## WORKFORCE TRAINING AND INTERNSHIPS

The Beaverton Area Chamber of Commerce launched the Young Entrepreneurs Academy (YEA) in 2013. Since that time, they have graduated 24 CEOs and launched 17 businesses. YEA is a yearlong commitment

that teaches middle and high school students how to launch their own businesses. The chamber has an active partnership with the school district and many local businesses and professional mentors to support the students.



## FULL RANGE OF HOUSING CHOICES / UNDERSTAND HOUSING NEEDS

The city and community partners have made great strides in supporting affordable housing and bringing new housing options to Beaverton's downtown. 2015 saw the opening of the \$10.6

million Barcelona, creating 47 units of affordable housing for seniors and people with disabilities. La Scala also broke ground recently. Built by Roy Kim Development, La Scala will provide 44 units of workforce housing plus commercial space. A separate \$20 million project, The Signal, also broke ground in 2015 and is now host to 87 units of market rate housing in the heart of Beaverton's downtown. The city also supported Bridge Meadows, an innovative inter-generational housing development scheduled for construction in 2016. It will create 37 new units of housing for seniors and families in the process of adopting foster children. The city also successfully advocated at the state for legislation to help with local control over affordable housing tax exemption criteria.



## COMMUNITY CLEAN UP DAYS

City volunteers hosted several community clean-ups such as the Visioning Advisory Committee's Rock the Block events, attended by 200+ volunteers to clean up neighborhoods. The city's public works department also took leaf cleanups to every neighborhood in Beaverton, collecting 110 dump trucks worth of material and helping to minimize street flooding.



# ACKNOWLEDGEMENTS

*The Beaverton Community Vision program is grateful to the following individuals and organizations for the time, insight and resources they've invested to bring this plan to life.*

## **Beaverton Mayor**

Denny Doyle

## **Beaverton City Council**

Cate Arnold  
Lacey Beaty  
Betty Bode  
Mark Fagin  
Marc San Soucie

## **Vision Theme Team Volunteers**

Cate Arnold, City Councilor  
Kali Bader, Rembold  
Alexis Ball, City of Beaverton  
Kylie Bayer-Fertterer, THPRD  
Lacey Beaty, City Councilor  
Bill Berg, URAC  
Rachel Bigby, City of Beaverton  
Dana Biggi, Gene Biggi Properties  
Betty Bode, City Councilor  
Jeanie Butler, Washington County  
Disability, Aging & Veteran Services  
Jenny Cadigan, Westside Transportation  
Alliance  
Lorraine Clarno, Chamber of Commerce  
Rhonda Coakley, E-Suites at the Round  
Alisa Cour, TVF&R  
Cindy Davis, Kaiser West Side Medical  
Center  
Tom Doggett, Beaverton Arts Commission  
Abigail Elder, Beaverton City Library  
Mark Fagin, City Councilor  
Stevie Freeman-Montes, City of Beaverton  
Mark Fryburg, PGE  
Steve Gulgren, THPRD  
Ralph Holland Jr, Holland Properties  
Jerry Jones, Lanphere Construction and  
Development  
Liz Jones, City of Beaverton  
Todd Juhasz, City of Beaverton

Maurina Keller, Kaiser West Side Medical  
Center  
Roy Kim, Central Bethany Development  
Amy Koski, City of Beaverton  
Marni Kuyl, Washington County Health  
Department  
David Levitan, City of Beaverton  
Melissa Little, Beaverton City Library  
Claudia McCarter, Beaverton Downtown  
Association  
Jim McCreight, OTBC  
Juan Mercado, Bicycle Advisory  
Committee  
Tom Mills, TriMet  
Lisa Novak, Elsie Stuhr  
Jennifer Nye, Planning Commission  
Valerie Otani, Arts Consultant  
Luke Pelz, City of Beaverton  
Shelli Romero, ODOT  
Marc San Soucie, City Councilor  
Julie Scholz, Library Advisory Board  
Dick Schouten, Washington County  
Commissioner  
Nita Shah, MESO  
Johanna Shrout, Beaverton School District  
Victor Sin, City of Beaverton  
Consuelo Star, Beaverton Police  
Department  
Stewart Straus, Beaverton Downtown  
Association  
Steven Zsigethy, Washington County  
Transportation Planning  
Steve Thompson, City of Beaverton  
John Traynor, Central Beaverton NAC  
Jeanne Veach, Kaiser West Side Medical  
Center  
Ramsay Weit, Community Housing Fund  
Ron White, Best HQ  
Jeff Williams, Beaverton Police Department  
Elaine Worden, City of Beaverton

## **Organizations that Hosted a Visioning Event**

Asian Health & Service Center  
Beaverton Arts Commission  
Beaverton School District  
Fir Grove Elementary School  
Five Oaks Middle School  
Sexton Mountain Elementary School  
Whitford Middle School  
Beaverton BOLD training  
Beaverton Celebration Parade  
Beaverton City Library  
Beaverton Committee for Community  
Involvement  
Beaverton Council on Aging  
Beaverton Downtown Association  
Beaverton Farmers Market  
Beaverton Farmers Market board  
Beaverton Hispanic Center board  
Beaverton High School  
Beaverton Last Tuesday  
Beaverton Lodge  
Bicycle Advisory Committee  
Central Beaverton NAC  
Chehalem Elementary PTO  
Citizens with Disabilities Advisory  
Committee  
Cooper Mountain PTO  
Denney Whitford/Raleigh West NAC  
Diversity Advisory Board  
Elsie Stuhr Center Advisory Board  
Festival Japan  
Five Oaks Triple Creek NAC  
Greenway Elementary PTO  
Greenway NAC  
Highland NAC  
Human Rights Advisory Commission  
Celebrate Beaverton Cultural Festival  
Leadership Beaverton  
Library Advisory Board

Mayor's Youth Advisory Board  
National Night Out  
Neighbors SW NAC  
Neighbors SW Night Out  
New Seasons First Thursday  
Picnic - Autumn Ridge  
Picnic - Camille  
Picnic - Carolwood  
Picnic - Schiffler Park  
Sexton Mountain NAC  
Sister Cities Advisory Board  
South Beaverton NAC  
Southridge High School  
St Matthew Lutheran Church Abundant  
Life Women's Bible Study  
THPRD  
THPRD Concert in the Park (Center Street)  
THPRD Concert in the Park (Garden  
Home)  
THPRD Concert in the Park (Greenway)  
THPRD Sunday Trailways  
Traffic Commission  
Vose NAC  
West Beaverton NAC  
Westview High School PTO

## **Professional Assistance**

J Robertson and Company,  
Lead Consultant  
Mad Bird Design, Report Design

## **City Staff**

Randy Ealy, Chief Administrative Officer  
Holly Thompson, Public Involvement and  
Communications Manager  
Jahmai Cherry, VAC Liaison  
Erin Gordenier



# Goal Area: Build Community

**Target: Foster and promote a common sense of community identity.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
1	Expand neighborhood and district branding	Create neighborhood and district branding and add signage and public art to help promote unique places.	City of Beaverton
2	Create a Beaverton brand and market identity	Design and execute a marketing strategy to communicate Beaverton's identity to investors and residents (highlight schools, economy, trail and rec system, wellness, cultural diversity and history).	City of Beaverton
3	Create a "Welcome to Beaverton" information packet	Create a "Welcome to Beaverton" information packet and distribute to neighborhoods, apartment complexes (and in hard copy at community events, e-link via utility bills).	Beaverton Area Chamber of Commerce, City of Beaverton
4	Increase city workforce diversity	Increase diversity in the city workforce to better reflect Beaverton's demographic profile.	City of Beaverton
5	Expand outreach to under-represented populations	Expand outreach to under-represented populations and increase participation in community activities by posting event and service notices in multiple venues and providing information in multiple languages with help from volunteer translators.	Beaverton Area Chamber of Commerce, City of Beaverton, Vision Action Network, Center for Intercultural Organizing (CIO)
6	Establish a volunteer coordination program and info fair	Establish a volunteer coordinator program to identify opportunities, manage a central application site and host volunteer fairs that connect residents with Beaverton opportunities. (Partner Note: consider feasibility of establishing "Beaverton University" volunteer training program and advertising volunteer opportunities through Library/other kiosks)	Beaverton City Library, Hands On Greater Portland, Vision Action Network
7	Maintain community resource and events calendar	Develop and maintain a comprehensive community resource, volunteer and events calendar.	City of Beaverton



**Target: Enhance and diversify the city's dining, shopping and entertainment portfolio.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
8	Expand the night market with crafts, food and entertainment	Expand the Night Market to feature unique crafts, food and entertainment reflective of Beaverton's rich cultural diversity.	Asian Pacific American Chamber of Commerce, Diversity Advisory Board
9	Support food carts	Maintain an equitable policy to allow food carts and other mobile eateries in strategic locations, and provide support for siting at multiple venues citywide (with follow up education/promotion provided by Chamber).	City of Beaverton

**Target: Improve "look and feel" citywide.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
10	Organize community clean-up days in neighborhoods	Organize community clean-up days and programs, and extend activity to neighborhoods.	BCCI, City of Beaverton, Habitat for Humanity, SOLVE
11	Create "adopt a street" and "adopt a park" opportunities	Create "adopt-a-street" and "adopt a park" volunteer opportunities to facilitate neighborhood and transportation corridor maintenance.	City of Beaverton, THPRD
12	Involve neighborhoods in improvement planning	Involve the community in decisions and activities associated with capital planning and neighborhood improvements.	BCCI, City of Beaverton
13	Use art, murals and landscaping to beautify Beaverton	Beautify empty lots, facades and transportation routes with art, murals and landscaping.	City of Beaverton

**Target: Support and expand signature community events, celebrations and attractions.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
14	Expand Farmers Market-like programs, facilities and activities	Expand programming, facilities and activities at Beaverton Farmers Market, and create satellite markets that feature other types of events, crafts and activities.	Beaverton Farmers Market, German International School, New Seasons Market, OSU Extension Services
15	Continue City festivals and hold events in neighborhoods	Continue support for City events (e.g. Celebrate Beaverton, Picnics in the Park, Third Thursday, outdoor movies and events for pet owners), and hold more events in neighborhoods, and create a new signature event.	Beaverton Area Chamber of Commerce, Beaverton Farmers Market, City of Beaverton, German International School, New Seasons Market, THPRD



## Goal Area: Public Services

**Target: Maintain a safe and resilient community.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
16	Reduce crime through patrols and education	Reduce crime through increased patrols in strategic locations and prevention education.	Beaverton Police Department, City of Beaverton
17	Enhance police and court facilities	Enhance police and court facilities to increase safety.	Beaverton Police Department, City of Beaverton
18	Support proactive criminal justice initiatives	Support proactive criminal justice initiatives that help address root behavior.	Beaverton Police Department
19	Identify ways to strengthen police-community interactions	Convene community interests, including neighborhoods, multi-cultural populations and youth, to identify opportunities for police-community interaction.	Beaverton Police Activities League, Beaverton Police, City of Beaverton
20	Provide cultural agility, awareness and competency training for police	Involve multi-cultural populations to identify opportunities for police cultural agility.	Beaverton Police Department
21	Facilitate delivery of family resource assistance and support	Promote community interaction through Beaverton Police Community Services Division to strengthen communications and facilitate delivery of family resource assistance and support.	Beaverton Police Department
22	Use environmental design to reduce property crime	Use community policing through environmental design to reduce graffiti, vandalism and other property crimes.	Beaverton Police Department, City of Beaverton
23	Increase public involvement in emergency planning	Increase community involvement in emergency preparedness and prevention planning, and expand volunteer opportunities.	City of Beaverton, Tualatin Valley Fire and Rescue



**Target: Foster a top-tier public education system.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
24	Reduce class sizes and increase graduation rates	Reduce class sizes and increase graduation rates.	Beaverton School District, Portland Community College
25	Expand community involvement in schools	Expand community involvement in and support for schools through engagement in volunteer and mentoring opportunities and school-neighborhood partnerships.	Beaverton Education Foundation, Beaverton School District, City of Beaverton
26	Promote affordable extracurricular programming	Work with community partners to promote affordable extracurricular programming.	Beaverton City Library, Beaverton Police Activities, THPRD
27	Continue to increase school safety	Continue to increase safety at schools through education and awareness campaigns and continued school resource officer presence in partnership with local law enforcement.	Beaverton Police Department, Beaverton School District

**Target: Invest in quality care and services for seniors.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
28	Implement age-friendly policies, programs and practices	Identify, implement and promote age-friendly policies, programs and practices including one-stop access to services for people of all ages.	AARP, Beaverton Council on Aging, Elsie Stuhr Center
29	Provide help to seniors who want to remain in their homes	Identify ways to provide tax relief to seniors so they can remain in their homes, increase awareness of existing tax and home maintenance assistance programs and expand the supply of age-in-place housing.	Beaverton Council on Aging, City of Beaverton, Washington County Disability, Aging, Veteran Services
30	Improve transportation for seniors, people with disabilities	Create transportation solutions for seniors and people with disabilities traveling to community events and essential services.	Beaverton Council on Aging, Ride Connection, TriMet
31	Expand senior activities, classes and connections	Expand senior activities, classes and connections and provide scholarships for those unable to afford base fees.	Beaverton Council on Aging, Elsie Stuhr Center, THPRD
32	Enhance youth and senior connections	Enhance youth and senior connections through formal programming.	Beaverton City Library, Beaverton Council on Aging, Beaverton Police Activities League, Beaverton School District, Elsie Stuhr Center, Mayor's Youth Advisory Board, THPRD
33	Provide training and support for families of seniors	Provide education, training and support for families of seniors, including information on and access to continuing care.	Beaverton Council on Aging, Washington County Disability, Aging, Veteran Services



**Target: Act to reduce homelessness and poverty.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
34	Adopt measures to reduce and prevent homelessness	Adopt proactive local measures to reduce and prevent homelessness and create resource centers to serve basic needs of at-risk populations including youth, families and men.	Beaverton City Library, BSD Title X, Ecumenical Ministries of Oregon Second Home, Habitat for Humanity, Washington County Project Homeless Connect, Washington County Housing Services
35	Work with partners to expand resource fairs	Work with schools, non-profits, churches and other partners to host warming shelters and resource fairs that provide access to basic needs.	Ecumenical Ministries of Oregon Second Home, Habitat for Humanity, Washington County Project Homeless Connect, THPRD, Washington County Housing Services
36	Support programs that provide temporary shelters	Support housing-first programs through the Centralized Assessment System and regional partnerships to help people address challenges while living under shelter.	BSD Title X, Ecumenical Ministries of Oregon Second Home, Washington County Project Homeless Connect, THPRD, Washington County Housing Services

**Target: Preserve and grow the library's role as a diverse community learning center.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
37	Increase library access	Develop a strategy to increase library access through responsive hours, expanded parking and effective signage.	Beaverton City Library
38	Provide early-learning resources through library	Provide early-learning resources and education.	Beaverton City Library
39	Expand library functions, services and events	Expand library functions to include community services, information-sharing, small business resources, programming and materials in multiple languages, food and beverage service, outdoor activities, community events and new collections (e.g. garden tools, cookware, "Maker" tools – become a "Library of Things.")	Beaverton City Library

**Target: Promote and facilitate healthy lifestyles and community wellness.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
40	Expand school-based health clinics district-wide	Expand school-based health centers district-wide, with interpretive services where appropriate.	Beaverton School District, Virginia Garcia
41	Host health and wellness fairs, training and activities	Host periodic community health and wellness fairs, seminars, training and physical activities.	New Seasons Market, THPRD
42	Provide affordable access to medical and dental services	Provide convenient, affordable access to community medical and dental services with information and materials provided in multiple languages.	Virginia Garcia
43	Raise suicide/domestic violence prevention awareness	Raise awareness about domestic violence and suicide prevention	Beaverton Police Department, TVFR
44	Create accessible community gardens citywide	Create a variety of accessible community gardens citywide and increase donations to food banks (emphasis on gardens in THPRD parks and other public lands; Korean garden).	THPRD, City of Beaverton



## Goal Area: Improve Mobility

**Target: Improve traffic flow and maintain a first-class road system.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
45	Continue proactive street maintenance and repair	Continue to operate a proactive street maintenance and repair program.	City of Beaverton
46	Strategically widen roads, add signals and turn lanes	Strategically widen key roads and add smart signals and turn lanes to the network where appropriate.	City of Beaverton
47	Implement solutions to reduce highway, road congestion	Identify and implement solutions that reduce congestion on state highways and arterial roads including the use of alternative routes where feasible.	City of Beaverton, ODOT

**Target: Make Beaverton pedestrian and bicycle friendly.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
48	Install safe sidewalks and pedestrian lighting citywide	Continue to install safe and attractive sidewalks citywide, and partner with Washington County and ODOT to complete gaps. (Add lighting as possible)	City of Beaverton, ODOT
49	Create safe routes to schools	Adopt and implement safe routes to school programs.	Beaverton School District, Bicycle Advisory Committee, City of Beaverton, NACs
50	Expand paths and trails and connect to major destinations	Work with THPRD to expand local paths and trails, add amenities and build connections to key destinations including employment centers, retail areas, neighborhoods, parks and the regional trail system.	City of Beaverton, THPRD
51	Install or improve crosswalks citywide	Inventory and improve or install crosswalks at strategic locations citywide, and add smart crossings along major bike and pedestrian routes and trail connections.	City of Beaverton, ODOT
52	Use signals and traffic-calming to improve safety	Use signals and traffic-calming strategies to improve safety in pedestrian zones, and design future roadway updates with an emphasis on safe and friendly pedestrian access.	City of Beaverton, ODOT

**(Continued) Target: Make Beaverton pedestrian and bicycle friendly.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
53	Install bikeways along major commuter routes	Continue to install safe and friendly bikeways along major commuter routes and near schools as defined in local and regional active transportation plans. (Partner Note: Develop separate off-street bike ways or boulevards where feasible.)	Bicycle Advisory Committee, City of Beaverton
54	Upgrade trails to include lighting and better connectivity	Upgrade existing off-road bike trails, add lighting and connect to the regional system over time.	Bicycle Advisory Committee, City of Beaverton, THPRD
55	Produce updated bike route maps	Produce and promote up-to-date bike route maps.	Bicycle Advisory Committee, City of Beaverton
56	Host more community bike rides	Host bicycling events to promote bicycle use and familiarity with the bike system.	Bicycle Advisory Committee, City of Beaverton, THPRD

**Target: Enhance regional and local transit options and facilities.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
57	Work with neighborhoods to increase parking near transit	Expand collaboration with neighborhood partners to increase car and bike parking near transit stops and stations, and improve safety and security for people and parking.	Beaverton Police Department, City of Beaverton, TriMet
58	Provide amenities at transit stations	Provide key amenities at transit stations and bus stops including food carts, coffee stands, covered benches, trash/recycling receptacles and lighting as feasible at each location.	City of Beaverton, TriMet
59	Improve transfer timing and frequency, expand coverage	Improve transit transfer timing and frequency, and expand route coverage to large residential areas and employment centers.	Ride Connection, TriMet
60	Promote transit discounts for seniors, students, employees	Promote participation in discounted transit pass programs available to students, seniors and employees through their employers.	Ride Connection, TriMet
61	Support creation of local transportation alternatives	Support efforts to develop local transportation options (bike-share, car-share, shuttle, trolley, street car) that connect neighborhoods, employment centers and major destinations.	City of Beaverton, Ride Connection, Westside Transportation Alliance



## Goal Area: Vibrant Downtown

**Target: Create a recognizable, vibrant, walkable mixed-use downtown.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
62	Create several unique districts	Create several unique downtown districts: e.g. Creekside (with day-lighted creeks); Town Square; Old Town; and Cedar Hills.	Beaverton Downtown Association, BURA, City of Beaverton
63	Add benches, restrooms, bike racks and fountains	Add benches, restrooms, bike racks and drinking fountains to key locations downtown as feasible.	Beaverton Downtown Association, Bicycle Advisory Committee, City of Beaverton
64	Implement a storefront improvement program	Implement and promote participation in a coordinated storefront improvement program.	Beaverton Downtown Association, BURA, City of Beaverton, URAC
65	Create pedestrian-friendly zones	Create pedestrian-friendly zones downtown and produce and promote downtown walking maps.	City of Beaverton, Westside Transportation Alliance
66	Implement parking management strategies	Implement parking management strategies.	Beaverton Downtown Association, City of Beaverton, Westside Transportation Alliance
67	Redevelop blighted properties	Implement a redevelopment strategy to facilitate the renewal of blighted properties and repurposing or relocation of structures.	BURA, City of Beaverton, URAC
68	Help small businesses succeed as downtown grows	Create targeted support strategies to help small and existing businesses succeed as downtown grows and property values increase.	Beaverton Area Chamber of Commerce, Beaverton Downtown Association, City of Beaverton, Small Business Administration
69	Develop a dining, shopping and entertainment strategy	Update codes to allow for 18-hour mixed uses downtown, and develop a recruitment and marketing plan to expand dining, shopping and entertainment (e.g. international district, brewery blocks and pop-up restaurants).	Beaverton Area Chamber of Commerce, Beaverton Downtown Association, City of Beaverton
70	Increase downtown housing options	Add a variety of downtown housing options, with an emphasis on transit-oriented design, to increase mixed-use vibrancy.	City of Beaverton

**Target: Establish and grow Beaverton's identity as a premier destination for arts and culture.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
71	Develop an Arts and Culture Center	Develop a destination Arts and Culture Center through a private-public partnership.	City of Beaverton
72	Create spaces for local music and artistic performances	Create space for small-scale music and art performances (band shell, amphitheater, plazas).	City of Beaverton
73	Expand public art and promote murals and sidewalk art	Adopt a strategy for expanding and promoting public art, including murals and unique street and sidewalk art.	Beaverton Downtown Association, City of Beaverton
74	Develop an arts, events, branding and marketing strategy	Develop a comprehensive downtown arts, events, branding and marketing strategy with input from the Downtown Association, Arts Commission and Visitors Association.	Beaverton Area Chamber of Commerce, Beaverton Downtown Association, City of Beaverton, Washington County Visitors Association



## Goal Area: Enhance Livability

**Target: Be a national leader in sustainable practices and programs.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
75	Develop a community sustainability plan with partners	Develop a community-wide sustainability plan with diverse partners.	City of Beaverton, New Seasons Market, Westside Transportation Alliance
76	Implement a natural area conservation strategy	Develop and implement a green space, wetland and natural area conservation strategy.	City of Beaverton, Clean Water Services, SOLVE, THPRD, Tualatin Riverkeepers
77	Adopt a tree preservation and education plan	Adopt a tree preservation, restoration, maintenance and community education plan.	City of Beaverton, SOLVE, Tualatin Riverkeepers
78	Expand recycling options and education	Expand recycling options and education and promote organic material composting.	City of Beaverton
79	Enhance stormwater treatment facilities and processes	Enhance stormwater treatment facilities and processes.	City of Beaverton, Clean Water Services
80	Expand the use of alternative energy sources	Expand the use of alternative energy including solar, electric vehicles and other methods.	City of Beaverton, PGE

**Target: Maintain a first-class, state-of-the-art parks and recreation system.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
81	Organize and promote international sporting events	Organize and promote participation in international sporting activities such as cricket, soccer, pickle ball and bocce ball.	THPRD
82	Maintain parks and emphasize lighting, safety, access	Maintain and enhance existing parks with an emphasis on lighting, playground safety, accessibility, restrooms and other amenities.	THPRD
83	Add new parks and recreation that meet current demand	Continue to add parks and recreation offerings in anticipation of future demographic realities and that reflect contemporary community interests.	THPRD
84	Add off-leash parks citywide	Add multiple dog/off-leash parks citywide.	THPRD
85	Develop new indoor and outdoor recreation facilities	Develop additional indoor (e.g. Futsal, pool) and outdoor (e.g. Nature Play Park, skate "spots") recreation facilities and programming.	THPRD
86	Create water-based play destinations for youth	Create water-based "play" destinations focused on youth.	THPRD
87	Develop activities and gathering spaces for teens	Encourage development of activities and gathering spaces for teens	THPRD, Beaverton City Library
88	Connect parks and green spaces with trails/bike routes	Use parks, green spaces and open spaces to form a "string of pearls" that connects bicycle and pedestrian routes throughout Beaverton neighborhoods and districts (preferably trails with lighting).	Bicycle Advisory Committee, City of Beaverton, THPRD, Westside Transportation Alliance



## ENHANCE LIVABILITY

### Target: Foster a diverse and vibrant economy.

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
89	Assist and connect local business	Expand the Chamber's Business Walk program to help identify local business needs and develop strategies that remove barriers to business and employment growth.	Beaverton Area Chamber of Commerce, City of Beaverton
90	Market local business advantages and support programs	Market the unique advantages and existing support programs that make Beaverton a great place to start and grow businesses, and promote participation in business development and training programs.	Beaverton Round Executive Suites, City of Beaverton, Oregon Technology Business Center
91	Track industry trends and develop job creation strategies	Track target industry trends and develop strategies to support supply chain businesses and create or retain high wage jobs, and pursue diversification to facilitate employment growth in a variety of fields at all wage levels.	City of Beaverton
92	Assemble real estate to support economic growth	Assemble a real estate portfolio to support and facilitate economic growth.	City of Beaverton
93	Make it easier for small business to bid on City work	Adopt and promote City purchasing policies and programs that expand opportunities for MWESB and Veteran contractors and suppliers.	City of Beaverton
94	Expand networking, resources for multi-cultural business	Expand business resource networks to help connect and grow multi-cultural businesses.	Asian Pacific American Chamber of Commerce, Beaverton Area Chamber of Commerce, Best HQ, City of Beaverton, Micro Enterprise Services of Oregon
95	Foster innovation and entrepreneurship with investment	Foster a culture of innovation and entrepreneurship by expanding business incubators, accelerators and investor groups.	Asian Pacific American Chamber of Commerce, City of Beaverton Micro Enterprise Services of Oregon, Oregon Technology Business Center

**Target: Foster a dynamic, comprehensive workforce development system.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
96	Promote participation in internship, apprentice programs	Promote participation in the Business Education Compact, Future Connect and similar public-private education programs that provide internships, pre-apprenticeships and career pathway options for kids interested in higher education and skilled-trades.	City of Beaverton, Portland Community College, Worksystems, Inc.
97	Expand career and technical education at schools	Expand STEAM and Career and Technical Education programming offered through the Beaverton School District and increase partnerships with local employers.	Beaverton School District, Worksystems, Inc.
98	Develop a childcare expansion and promotion strategy	Develop a child care inventory, expansion and promotion strategy in partnership with Community Action Organization and the Beaverton Chamber.	Beaverton Area Chamber of Commerce

**Target: Create walkable neighborhoods with convenient and safe access to amenities and services.**

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
99	Improve pedestrian connections in neighborhoods	Improve pedestrian connections and non-vehicle travel in neighborhoods.	City of Beaverton
100	Add shopping and entertainment near neighborhoods	Facilitate dining, shopping, entertainment and recreation in and around neighborhoods.	City of Beaverton



## ENHANCE LIVABILITY

### Target: Expand housing stock and access for all income levels.

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
101	Create balanced housing options, at all price levels	Develop a housing strategy and action plan to ensure balanced housing options for all needs including executives, families, seniors and a diverse workforce.	City of Beaverton, Community Partners for Affordable Housing
102	Integrate affordable housing in multiple neighborhoods	Integrate affordable housing into diverse area neighborhoods (as opposed to clustering) and develop strategies to facilitate micro-housing on existing home lots.	City of Beaverton, Community Partners for Affordable Housing

### Target: Promote healthy, managed growth and development.

#	KEY WORDS	ACTION DESCRIPTION	PARTNERS
103	Site high-density development near transit and services	Site high-density development near transit and services.	City of Beaverton, TriMet
104	Adopt strategies to address displacement in neighborhoods	Adopt proactive strategies, projects and investments to support neighborhood stability.	BURA, City of Beaverton, URAC

## ACRONYMS

**AARP:** Association for the Advancement of Retired Persons

**BCCI:** Beaverton Committee for Community Involvement

**BDA:** Beaverton Downtown Association

**BURA:** Beaverton Urban Renewal Agency

**CDD:** Community Development Department

**CPAH:** Community Partners for Affordable Housing

**CSA:** Community Supported Agriculture

**EDD:** Economic Development Division

**FEMA:** Federal Emergency Management Administration

**IRCO:** Immigrant and Refugee Community Organization

**NAC:** Neighborhood Association Committee

**ODE:** Oregon Department of Education

**ODOT:** Oregon Department of Transportation

**OTBC:** Open Technology Business Center

**PAL:** Police Activities League

**PCC:** Portland Community College

**PGE:** Portland General Electric

**SBA:** Small Business Administration

**SOLVE:** Stop Oregon Litter and Vandalism

**THPRD:** Tualatin Hills Park and Recreation District

**TVF&R:** Tualatin Valley Fire and Rescue

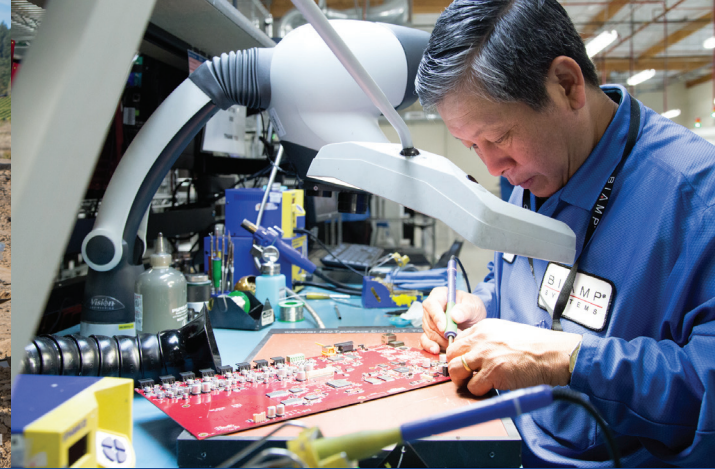
**URAC:** Urban Renewal Advisory Committee

**WCVA:** Washington County Visitor Association

**WEA:** Westside Economic Alliance







## For More Information

To learn more about the Beaverton Community Vision, visit [www.beavertoncommunityvision.com](http://www.beavertoncommunityvision.com) or call 503-526-2658.



# BEAVERTON COMMUNITY VISION PLAN

